



Preparing for Value Based Care  
Now with Population Health  
Technology NOT More Labor

2023 VCHA Annual Conference

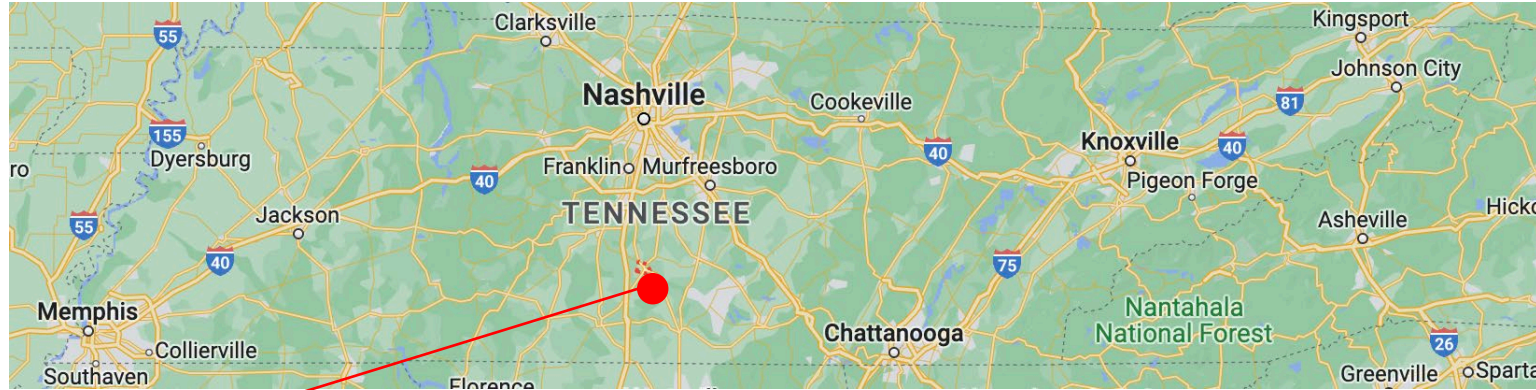
by Justin L. Neece, CEO  
September 29, 2023







# Background and Intro - Justin Neece



- Lewisburg, TN

- Small, rural town - 6-7k
- Mother immigrant from Japan, right after Pearl Harbor
- Father was in WWII and Korean War (Yokohama, Japan)
- Both worked in factories entire life
- Healthcare - 1 critical access hospital & 1 FQHC
- Care Manager for both parents, over 20 years
- Father had Alzheimer's for about 7-8 years
- Mom is 97

- Left Lewisburg to attend Tennessee Technological University - self-funded myself thru school with help from parents - Engineer
- Career in three industries -
  - Automotive manufacturing
  - Retail - Dollar General
  - Healthcare
- Graduate school (wild hair) - University of Chicago, Booth School of Business



## Define Value Based Care - What does the mean?

The **GOAL** of value-based care (VBC) is to link health care **payments** to the **quality-of-care** patients receive.

### WHY IS THIS DIFFICULT?

The primary challenge is changing the **financial incentives** from a dominant **fee-for-service** system that pays more for more encounters rather than more for better results (performance).



## Background on Value Based Care

- 2010 Centers for Medicare and Medicaid Innovation (CMMI) invested to launch Value Based Care Models, increase quality **and** lower costs
- Physicians, clinics, and hospitals throughout the nation have piloted VBC models, investing their time and resources into fulfilling the goal of providing the **right care, to the right patient, at the right time.**
- Over **\$100B** to date invested for these new programs and pilots where **PROVIDERS** extended their hours, hired new staff, implemented new technology, tracked outcomes in registries, and linked their own finances to the success or failure of the quality of care they provide.

### What is the Return on Investment?



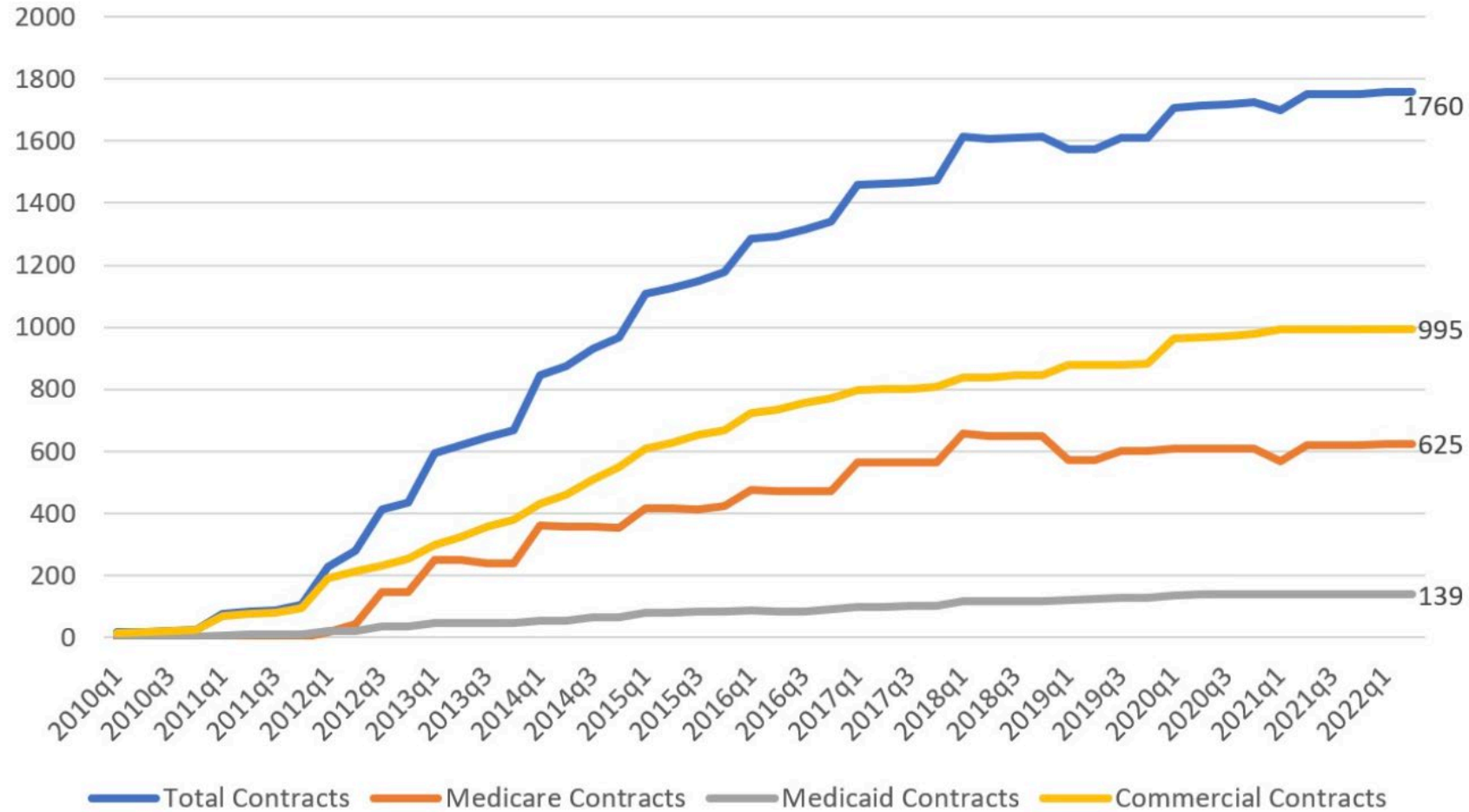


## Mixed Reviews - Are we progressing?

- VBC originally seen as a **silver bullet** for both quality and cost, but rigorous evaluations over the past decade have shown that VBC's results are fuzzy
- Only a few large-scale VBC (**Medicare**) models have demonstrated **reduced** health care costs
- However, many did **IMPROVE quality** — which is arguably more important to patients and their loved ones and the clinicians that care for them
- However, most policymakers and health plans have **prioritized** the potential for **cost savings rather** than **quality improvement or population health**



# VBC contract growth by PAYER type over time, 2010 to Q1 2022



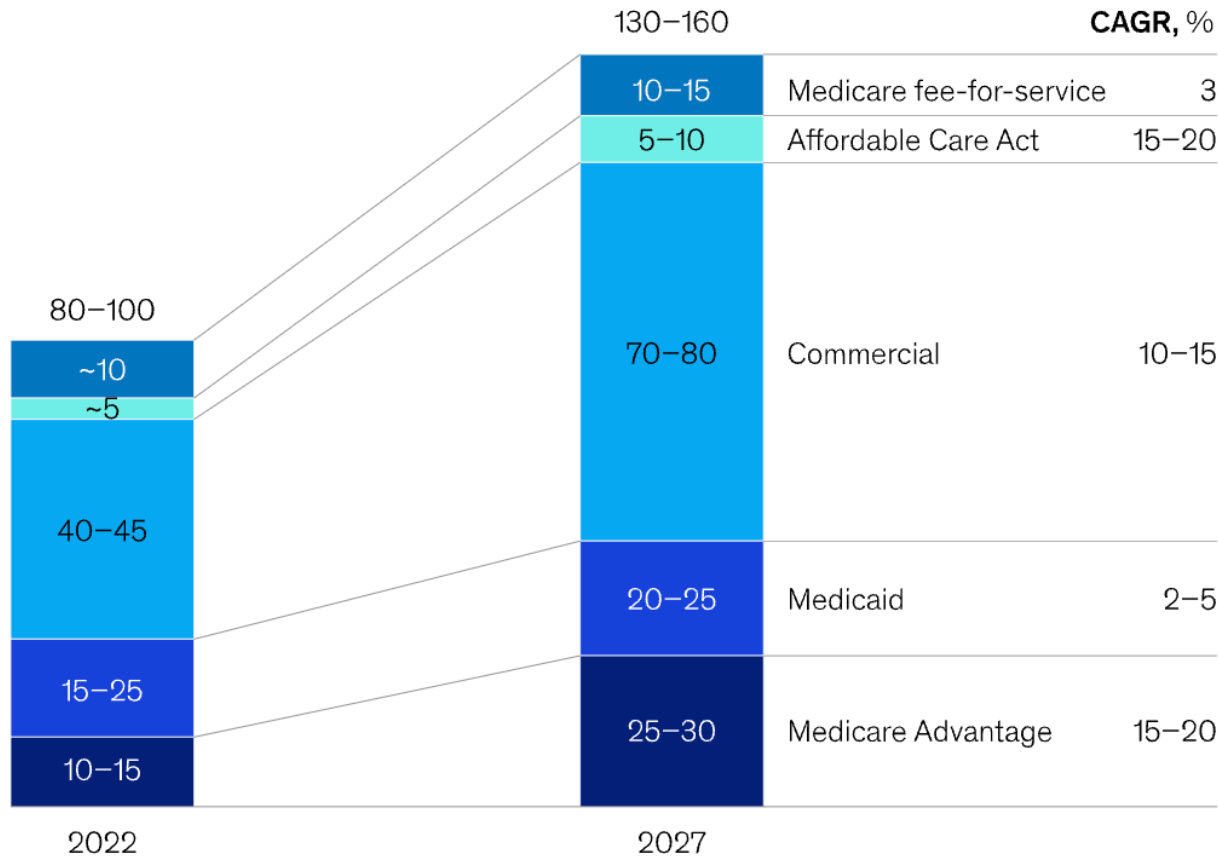
Source: Milliman Torch Insight.



# Value Based Care Models will grow over **60%** the next five years

Value-based care models are expected to grow across all lines of business.

Lives in all value-based care models,<sup>1</sup> million lives



**How should you begin to prepare?**

## Population Health Management

the process of improving clinical health outcomes of a defined group of individuals through improved care coordination and patient engagement supported by quality and financial care models.

Source: McKinsey Research

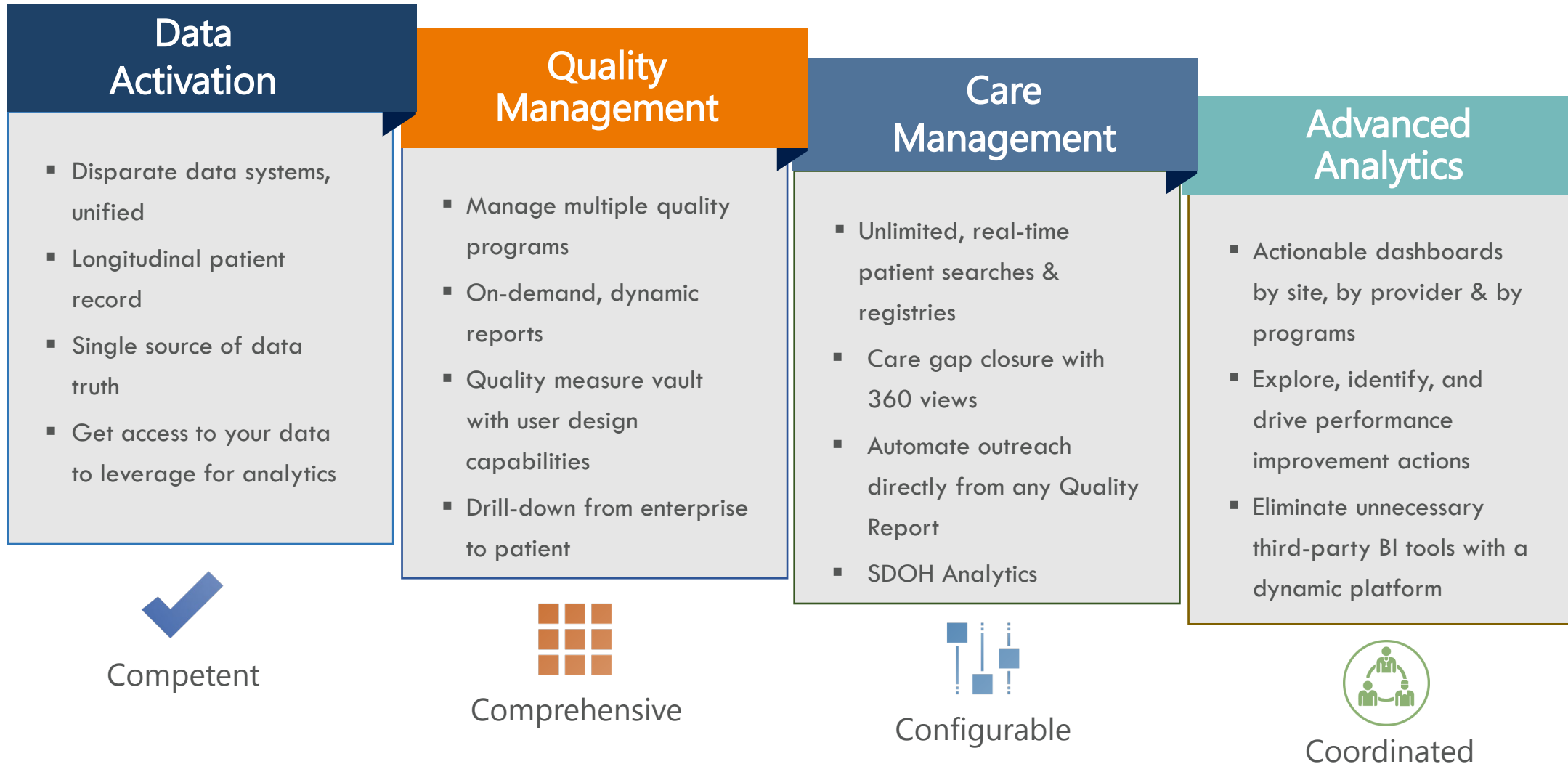




# Why Population Health Technology?

All Data, All Lines of Business - Control your Future!

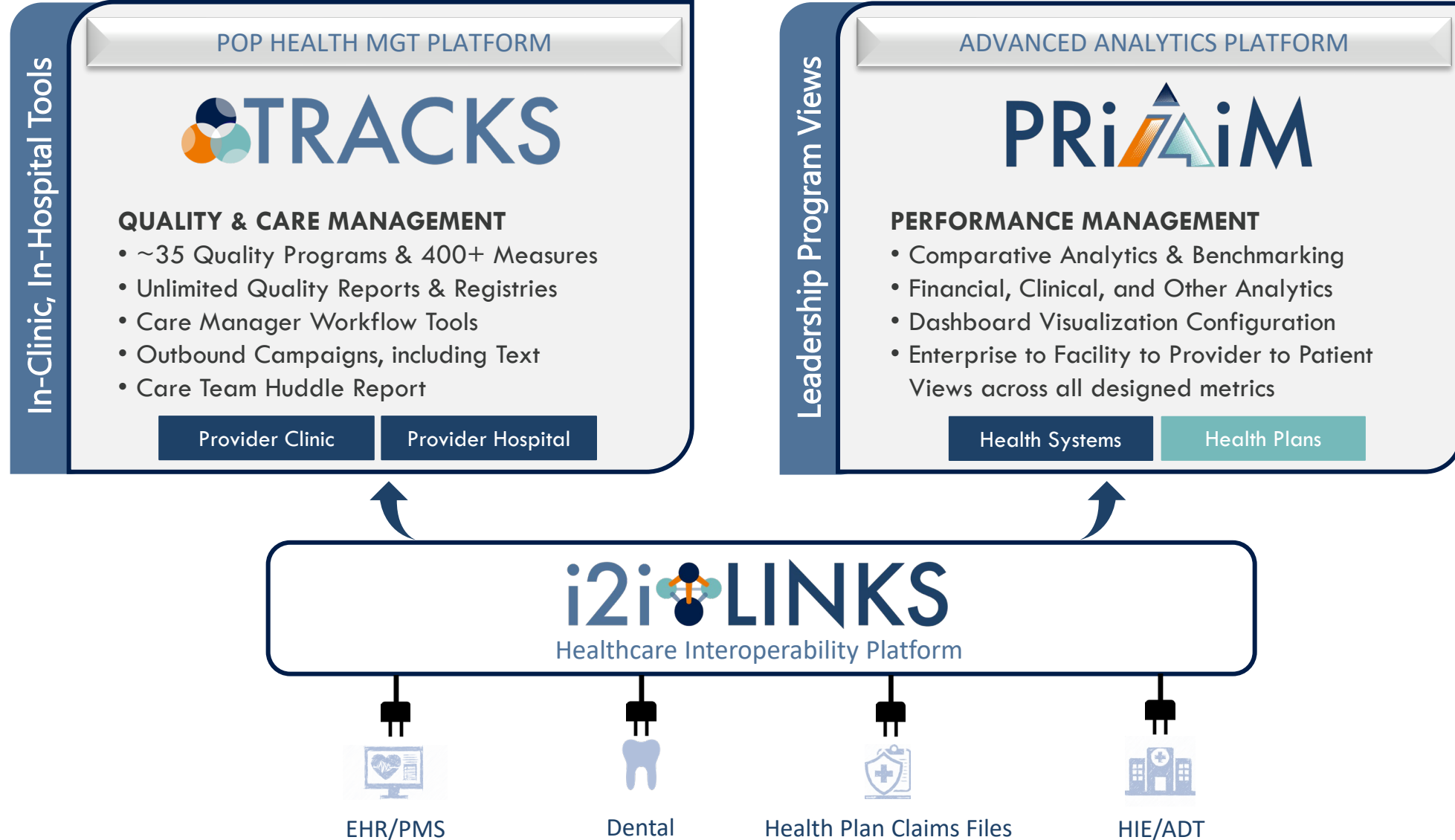
Capabilities beyond  
the EHR







# i2i Technology Solutions



# i2i by the Numbers

i2i's two-decades of experience has led to the development of extensive data acquisition and PHM capabilities which create a springboard for future growth opportunities.



**350+**

Total Provider Customers



**100+** (Over 2,000 Interfaces)

EHR & Practice Management Interfaces



**30M+**

Patients/Members



**2,600+**

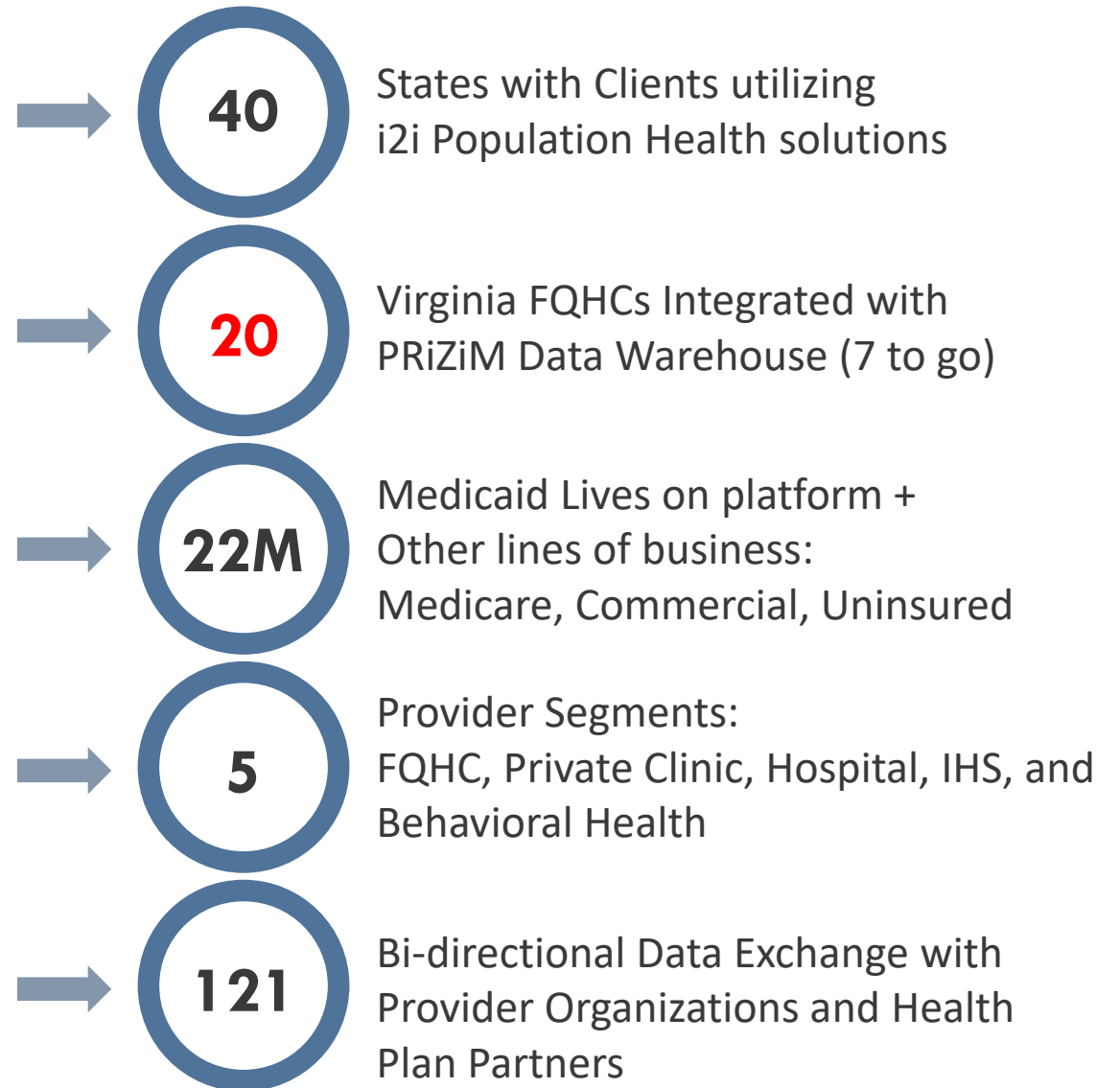
Care Facilities live with i2i Solutions



**30**

Health Plan Partners

Medicaid Managed Care





# Current Virginia Status - VCHA & i2i Partnership - Rollout

Health Centers	City	VBC	Tracks	PRiZiM	DSA
Central Virginia Health Services, Inc	New Canton	X	X	X	X
Clinch River Health Services	Dungannon	X	X	X	X
Community Access Network	Lynchburg	X	X	X	X
Community Health Center of The New River Valley	Christiansburg	X	X	X	X
Eastern Shore Rural Health System	Nassawadox	X	X	X	X
Hampton Roads Community Health Center	Portsmouth	X	X	X	
HealthWorks for Northern Virginia	Leesburg	X		X	
Healthy Community Health Centers	Harrisonburg	X	X	X	X
New Horizons Healthcare	Roanoke	X		X	X
Rockbridge Area Health Center	Lexington	X	X	X	X
Southeastern Virginia Health System	Newport News	X		X	
Tri-Area Community Health	Laurel Fork	X	X	X	X
Capital Area Health Network	Richmond	X		Implementing (eCW)	
Bland County Medical Clinic, Inc.	Bastian	X		implementing	X
Greater Prince William Community Health Center	Woodbridge	X		Implementing	X
Horizon Health Services, Inc.	Ivor	X		Implementing	X
Stony Creek Community Health Center	Stony Creek	X		implementing	X
Blue Ridge Medical Center	Arrington	X			
Daily Planet Health Services	Richmond	X			
Highland Medical Center, Inc.	Monterey	X			
Neighborhood Health	Alexandria	X	X		
Southwest Virginia Community Health Systems, Inc.	Meadowview	X			
Johnson Health Center	Lynchburg			X	
Stone Mountain Health Services	Jonesville		Implementing	X	X
PATHS	Danville			Implementing	X
Martinsville Henry County Coalition for Health and Wellness	Martinsville				
Southern Dominion Health Systems	Victoria				

TOTALS

22

11

20



## CUSTOMER EXPERIENCE

is not a **GOAL**  
but a **MUST**

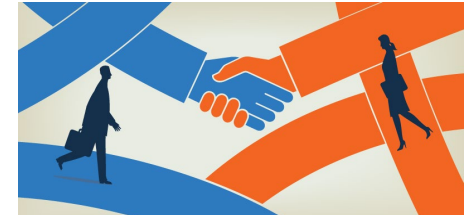
Patients to Customers



## DATA INTELLIGENCE

is not an **IDEA**  
but an **IMPERATIVE**

Pop Health is Powerful



## PARTNERS IN ACTION

is not a **TASK**  
but a **STRATEGY**

Health Plan Collaboration